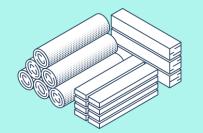
Growing a sustainable future





Wood products **1.5 Mm**³





Packaging, books & magazines **1.5 Mton**

Harvest in own forests **2.8 Mm**³

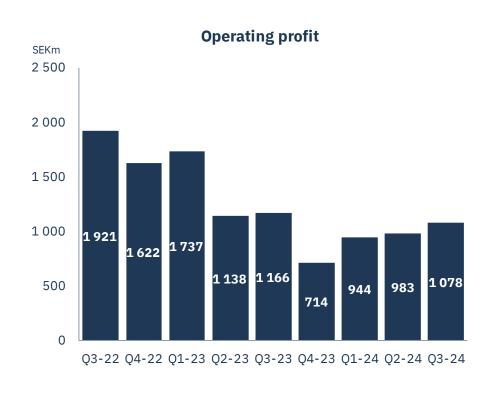


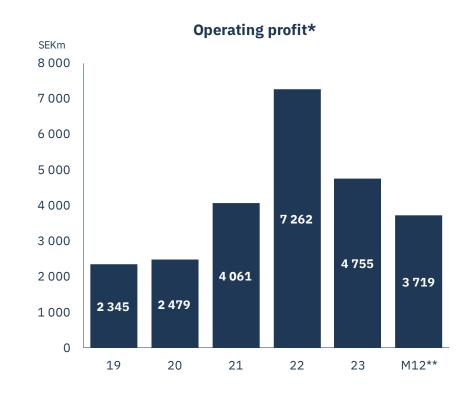


Hydro and wind power **1.8 TWh**

1.3 million ha total land area

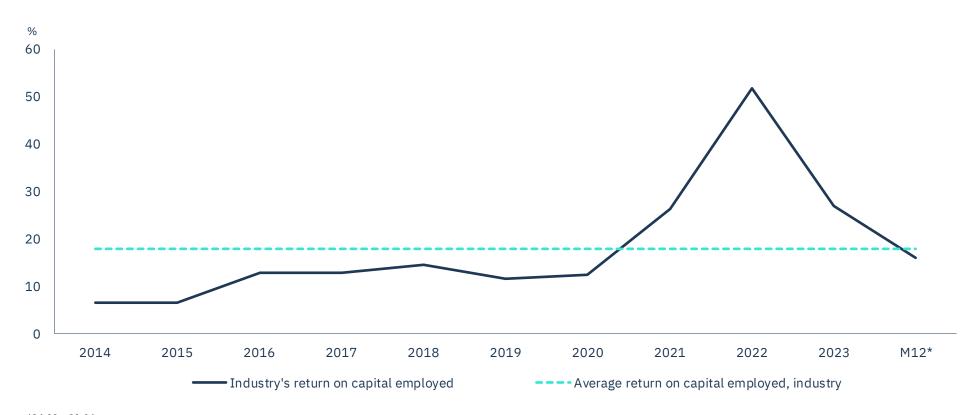
Solid earnings despite slow cycle



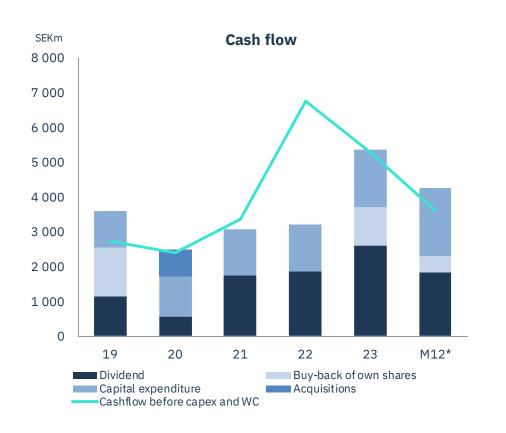


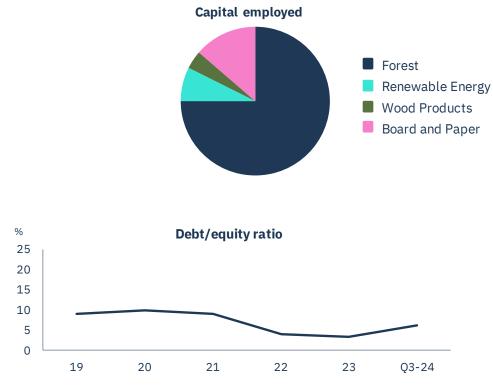
^{*}Excl. items affecting comparability. **04-23 – 03-24.

16% ROCE in our industry in the last year 18% average for the last 10 years

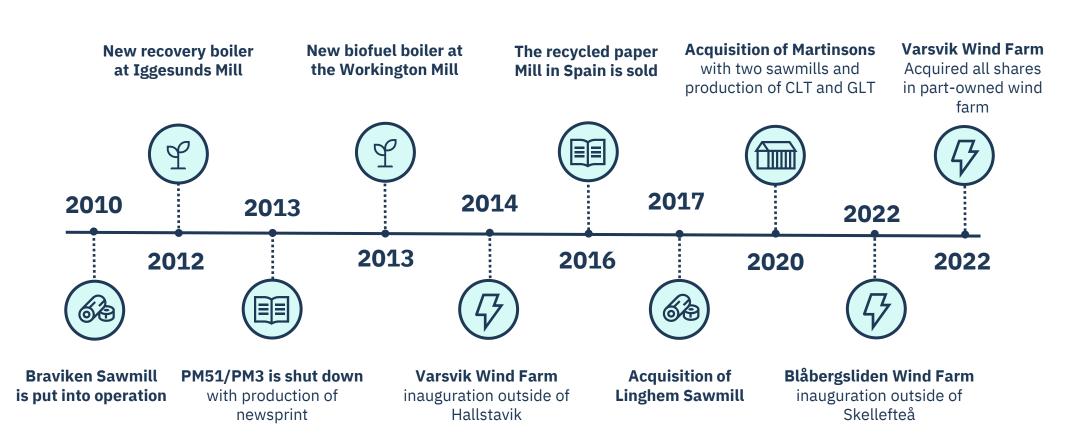


Dividends & buy-backs of SEK 6 bn 2023-2024 Net debt at 6% of equity





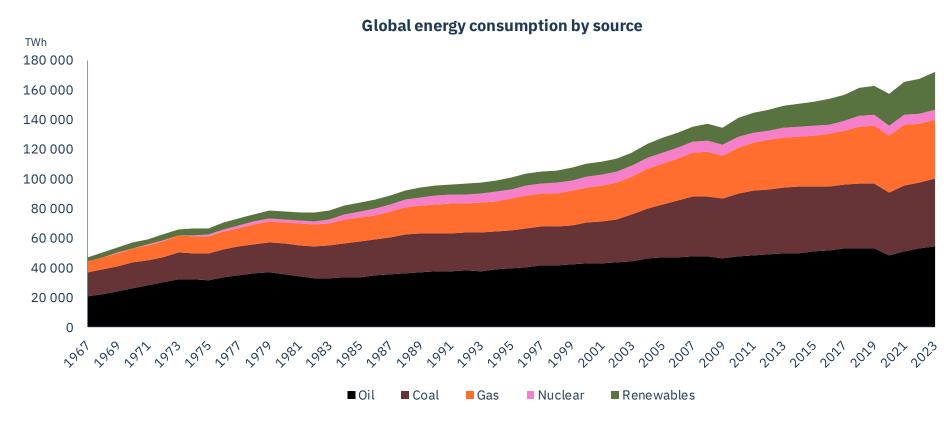
Expanding wood products and wind power



A bet on the green transition



The world is fossil fueled Fossil energy has quadrupled last 50 years

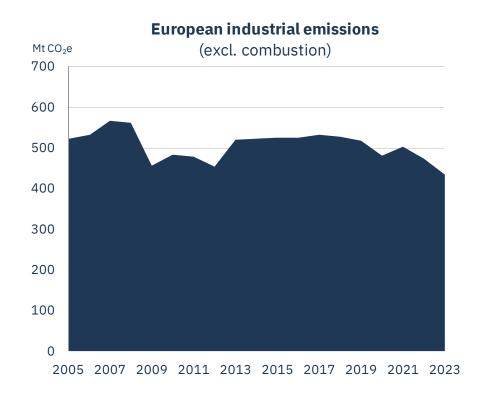


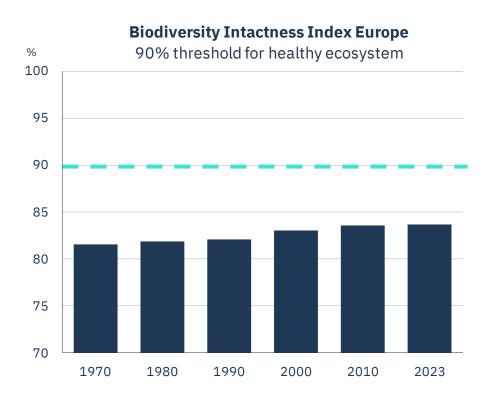
EU has high ambitions for climate & ecosystems



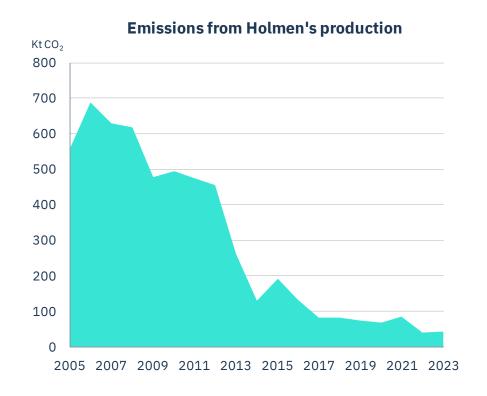


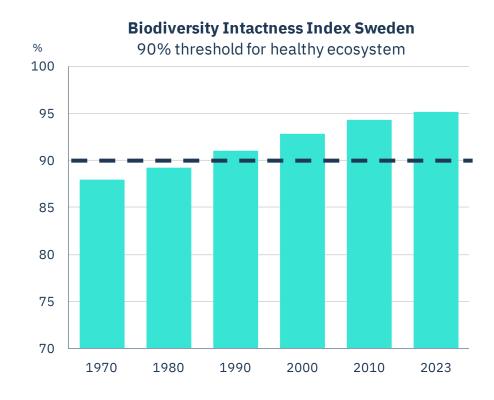
European industry has not decarbonised Biodiversity is under pressure



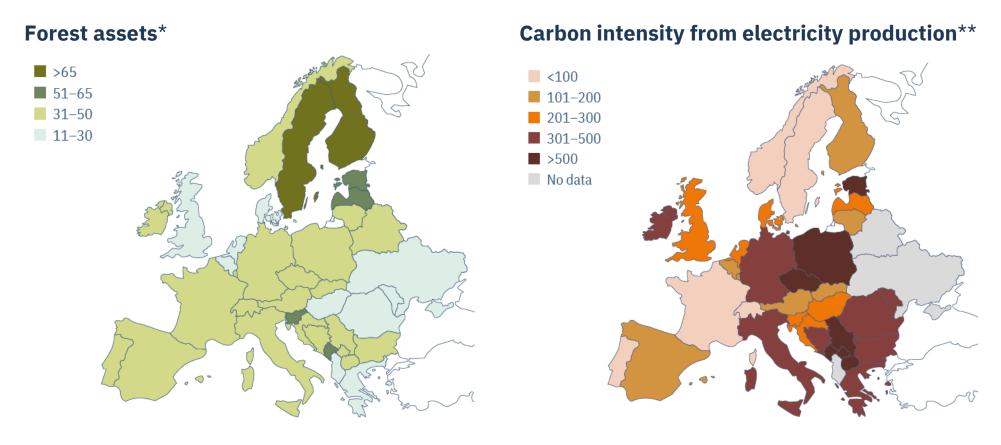


We have lowered our fossil emissions by 90% Swedish ecosystems are in balance

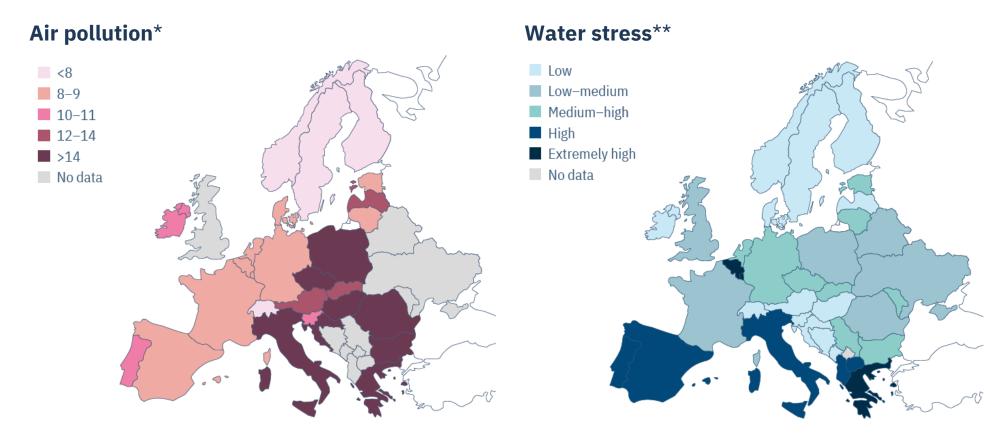




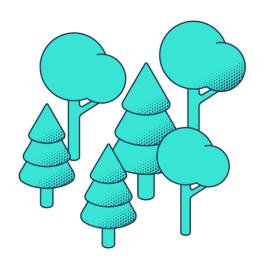
Access to wood & fossil-free energy



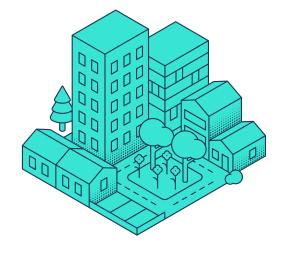
Clean air and plenty of water in the Nordics



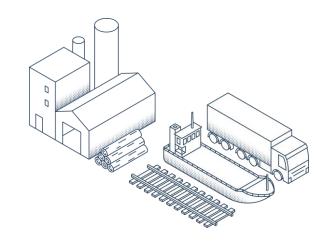
We're beyond net zero



1.6 Mt CO₂ Net increase in growing forest



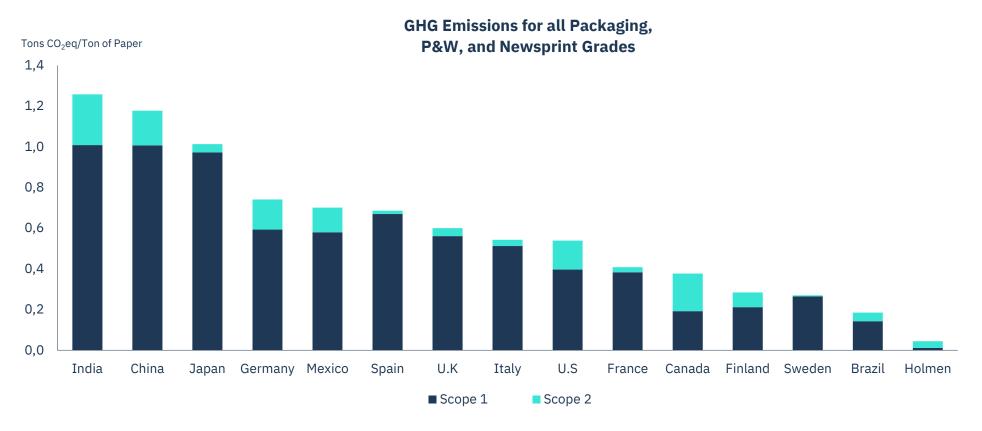
0.5 Mt CO₂ Net storage in buildings



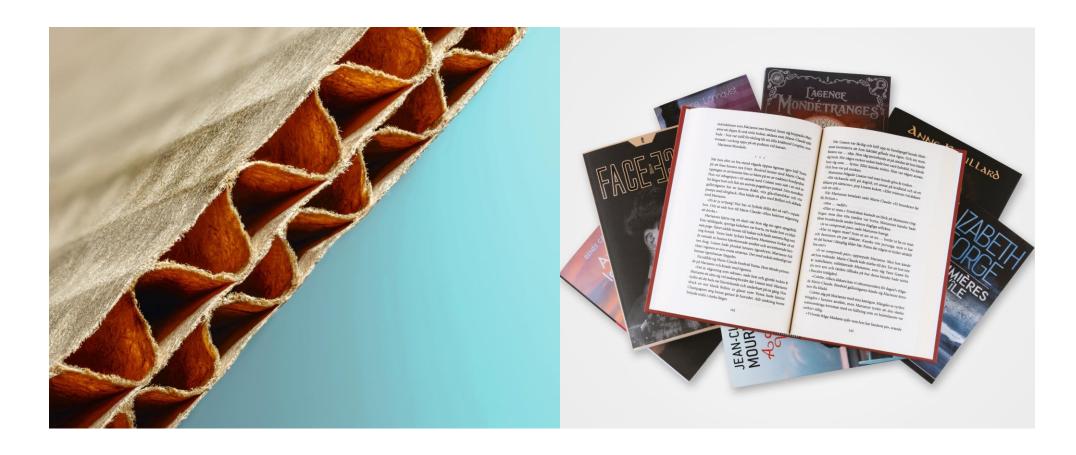
-0.1 Mt CO₂e Scope 1+2

Board and Paper 1.5 million tonnes per year

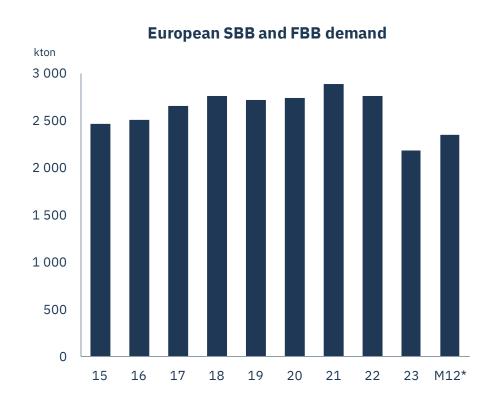
Helping our customers with their CO2 footprint Consumer board, transport packaging, books & magazines



Investing to enter transport packaging While strengthening the book offering

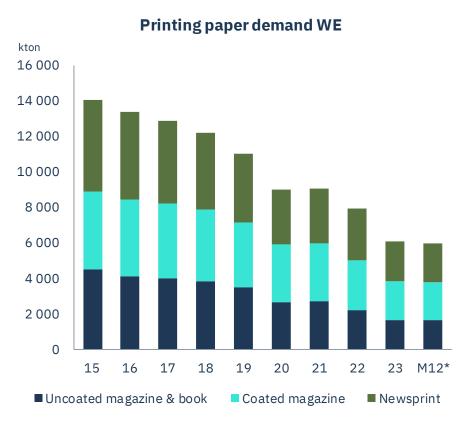


Muted consumer demand



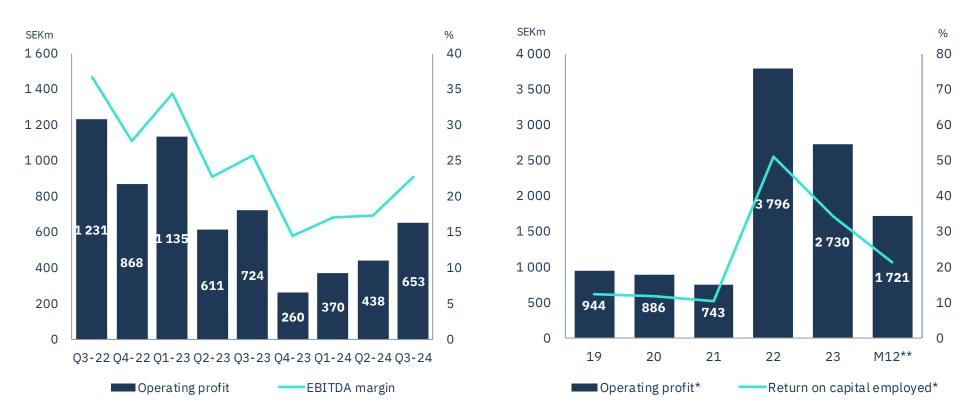


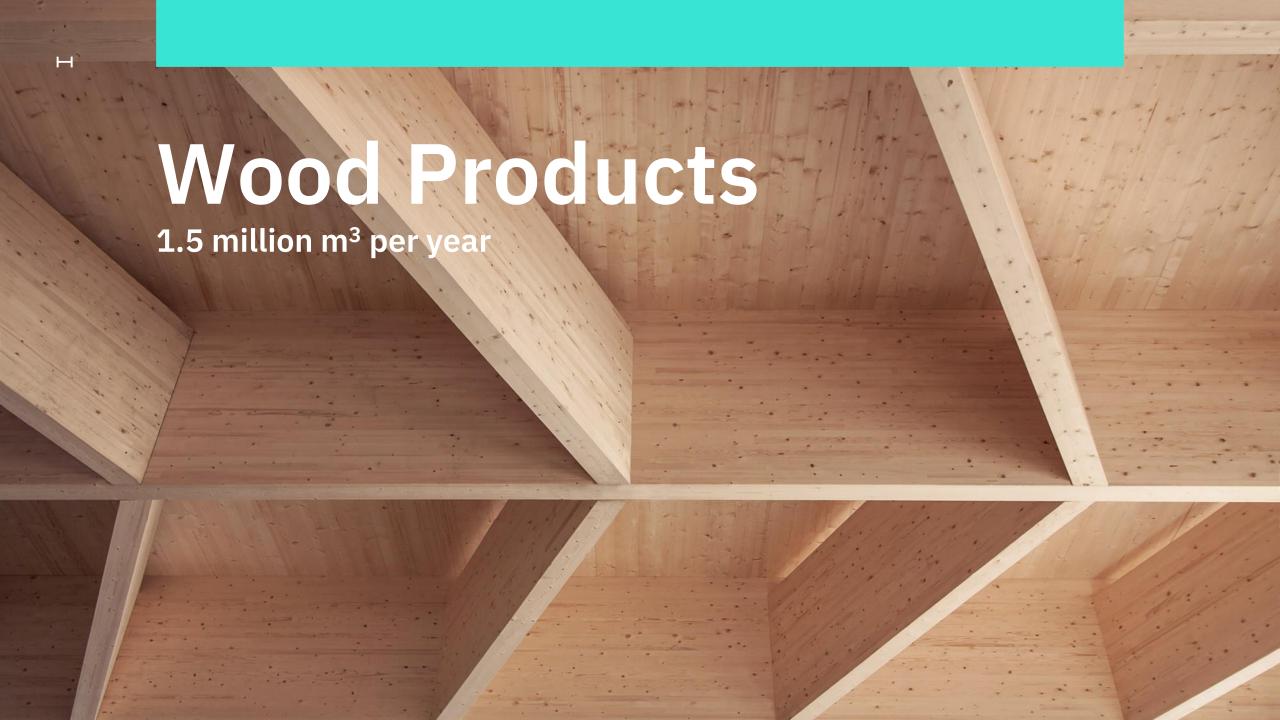
Paper consumption moving sideways Oversupplied market



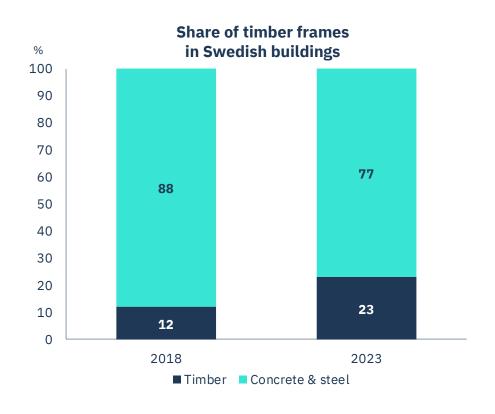


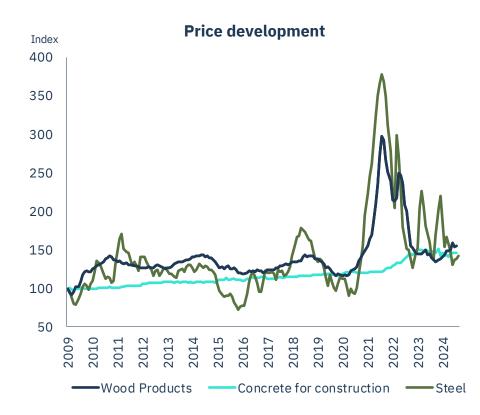
Solid ROCE over time





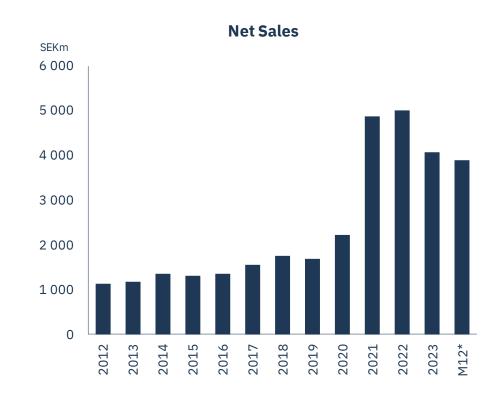
Offer a green alternative to concrete & steel CBAM will push up the cost for building materials





Developing our asset base with targeted Capex

- Finalising upgrade of Iggesund Sawmill
- Establishing a logistic hub at Braviken for GLT
- Ramping up CLT production after removing bottle-neck

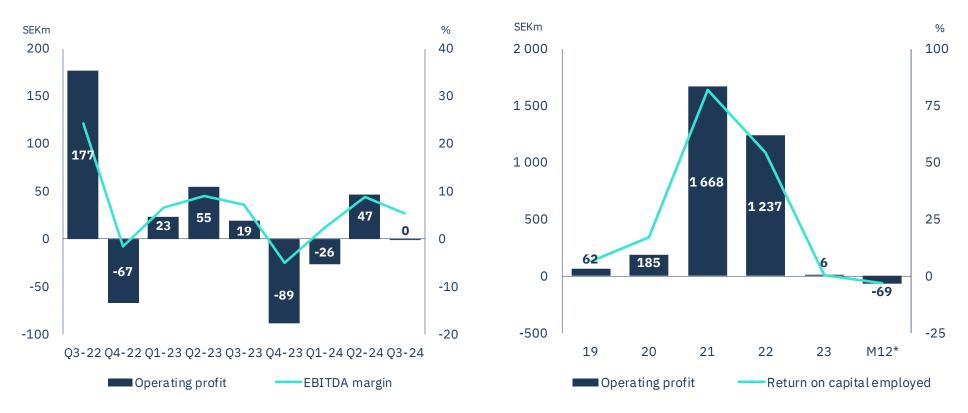


Slow constructional cycle Prices down after seasonal up-tick in April-May



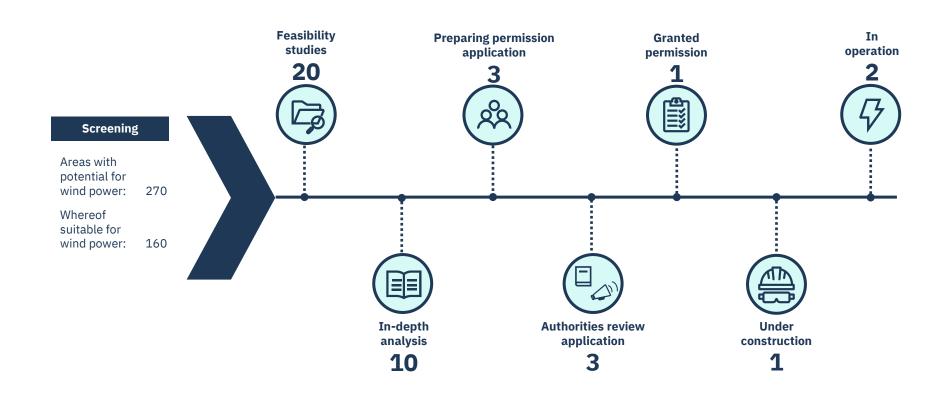
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Margin under pressure from high log costs



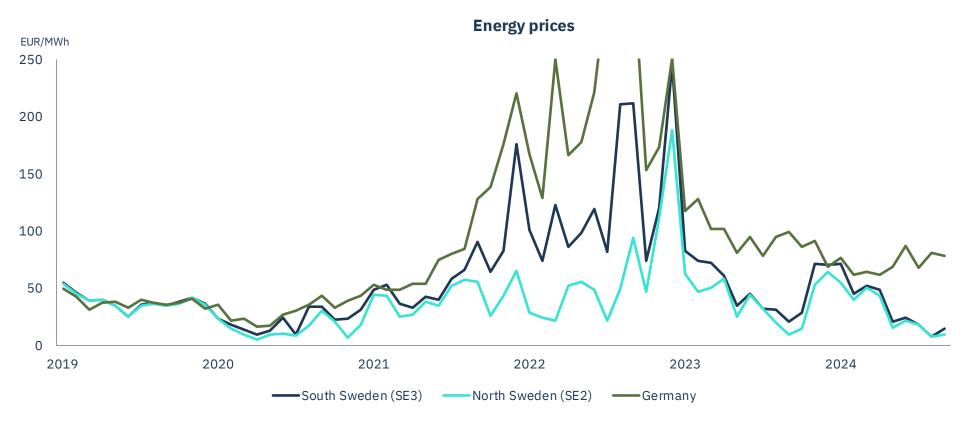


Developing a wind farm portfolio

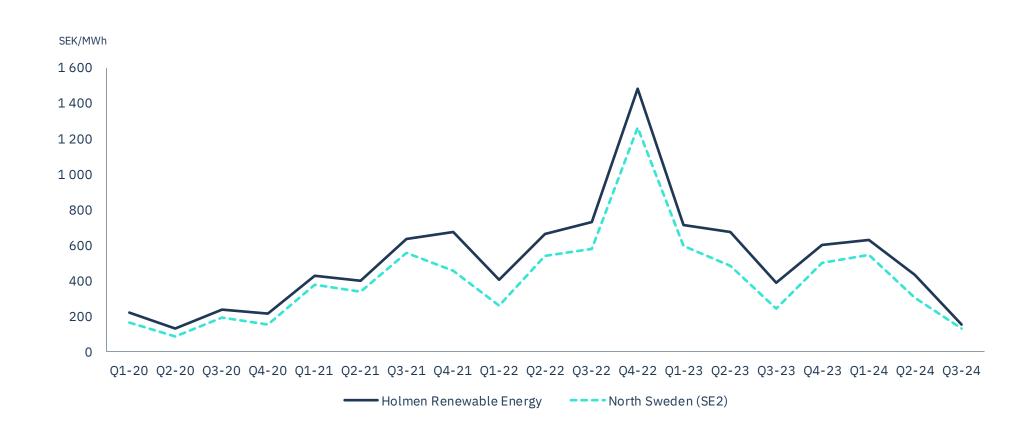


\mathbf{H}

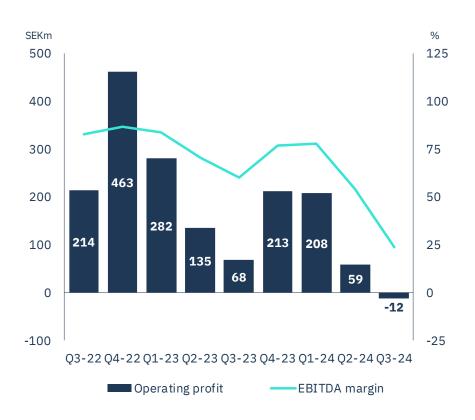
Historically low Swedish power prices in Q3



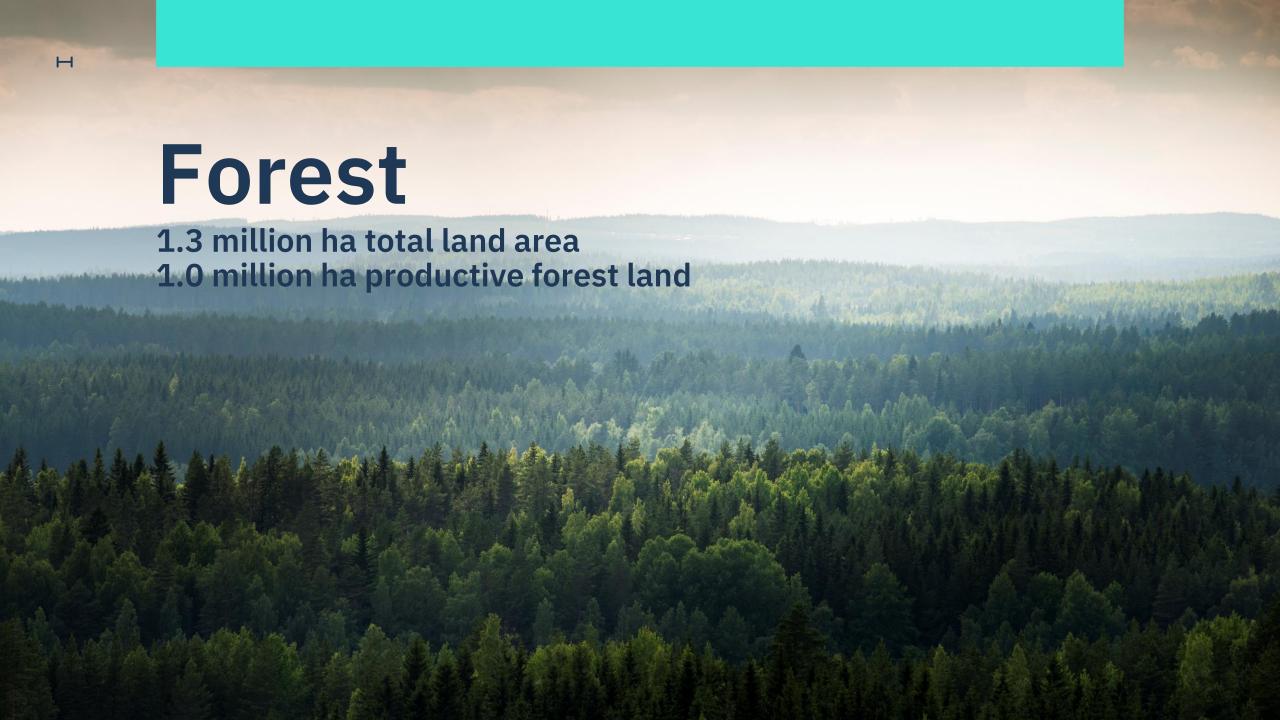
30% premium to market price over time



Price level insufficient to cover depreciation in Q3





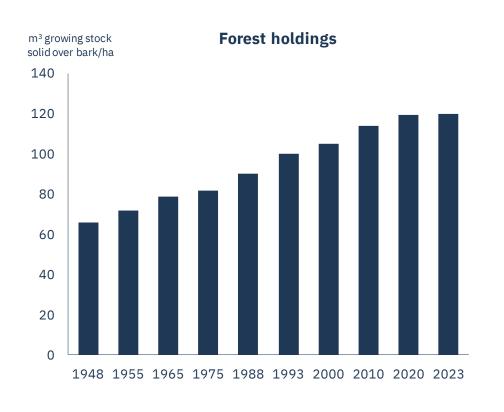


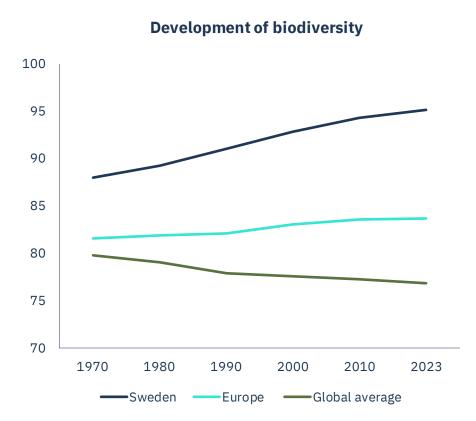
Real price increase of 1.7% p.a. last 20 years Standing timber volume has grown by 0.6% per year





Growing forests with increased biodiversity

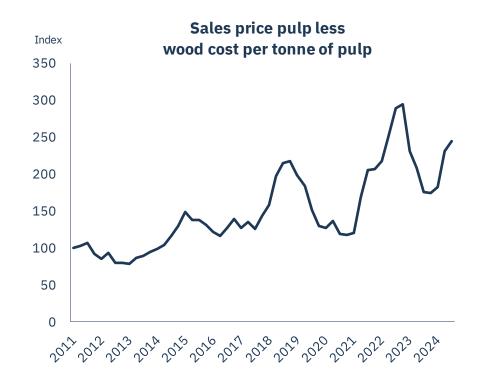




H Forest

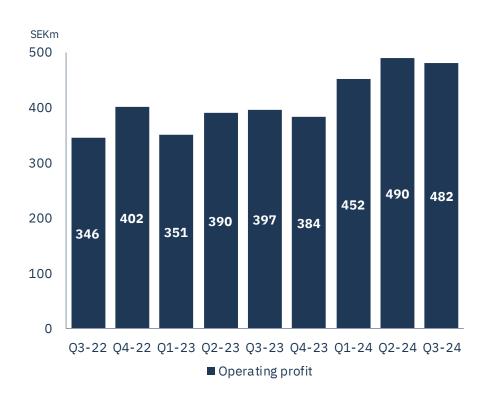
Still good mark-up on wood for pulp Normal relationship between sawn wood & net log cost

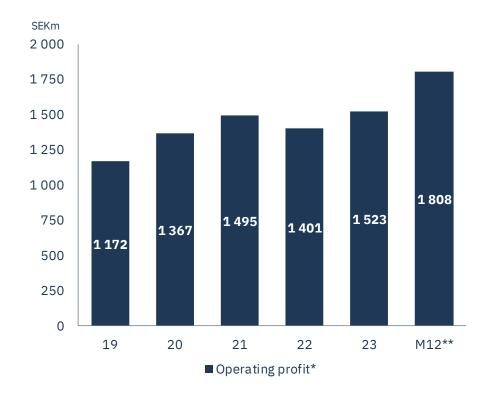




H Forest

Price increases translating into higher profits Harvesting cash-flow has increased 60% in 3 years

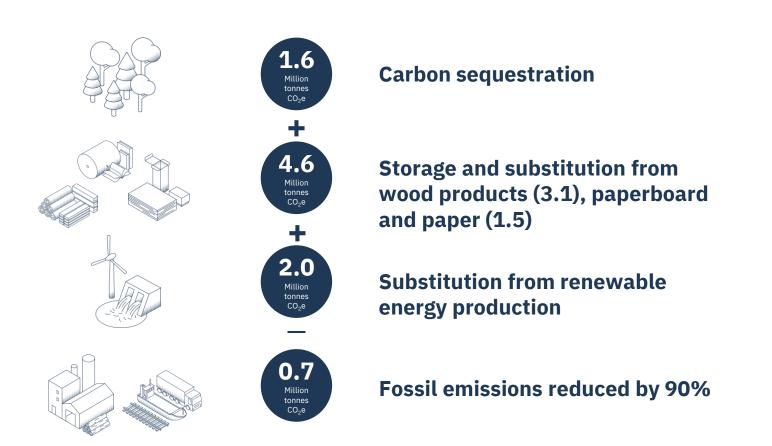


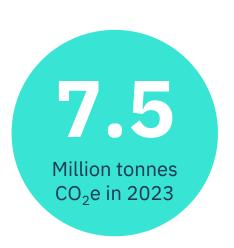




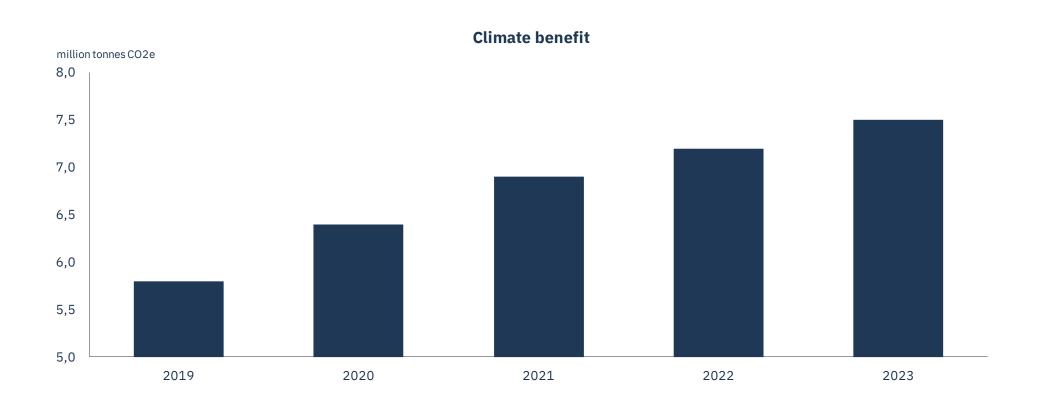
We grow houses

Leftovers are converted into renewable packaging and paper We harvest the energy that blows and runs through our forests





Increasing our contribution to the climate



HOLMEN